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# County of Alameda FY 2021-22 Proposed Budget

June 22, 2021



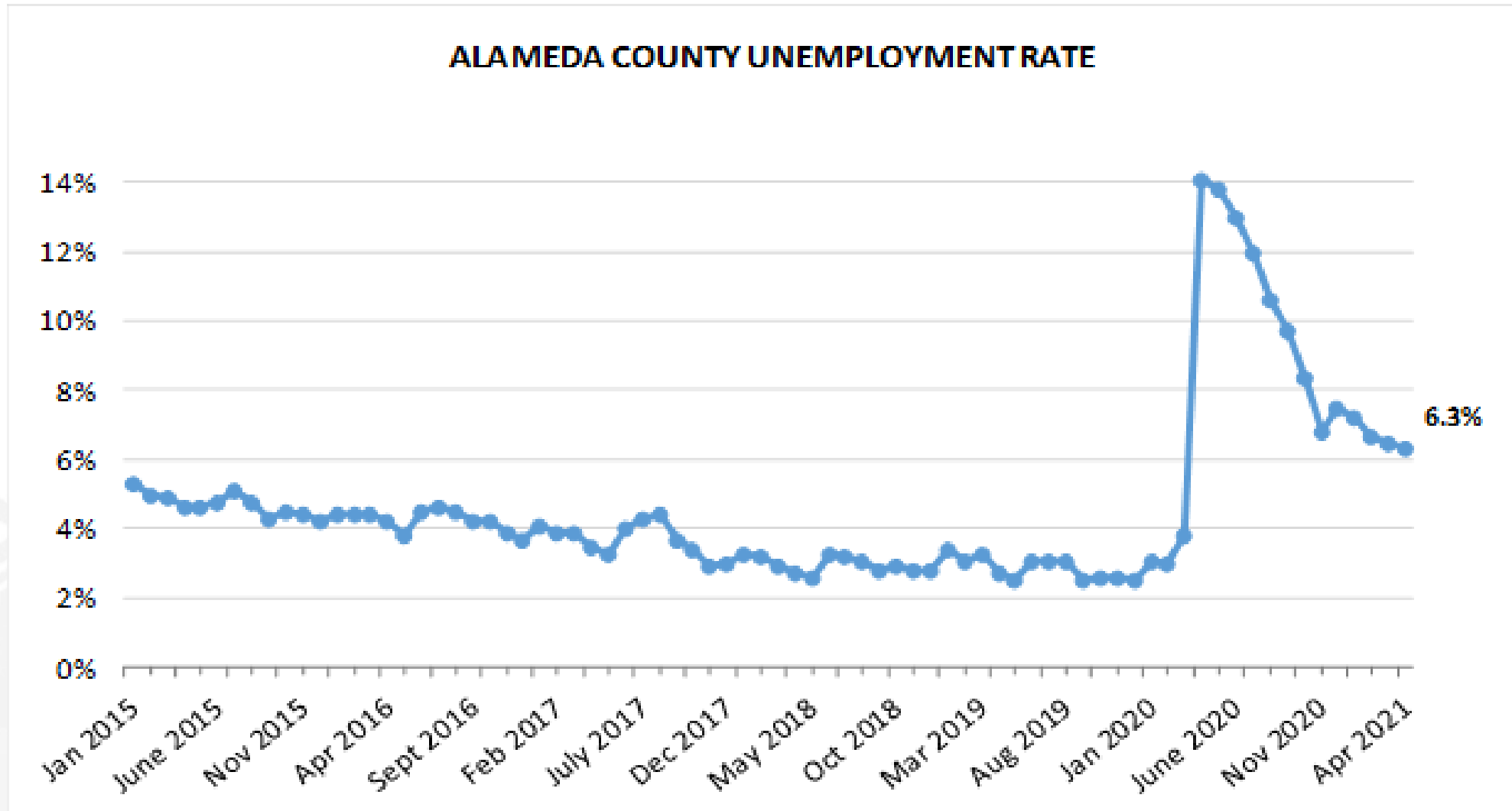
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# Economic Outlook



# Unemployment Rate (April 2021)

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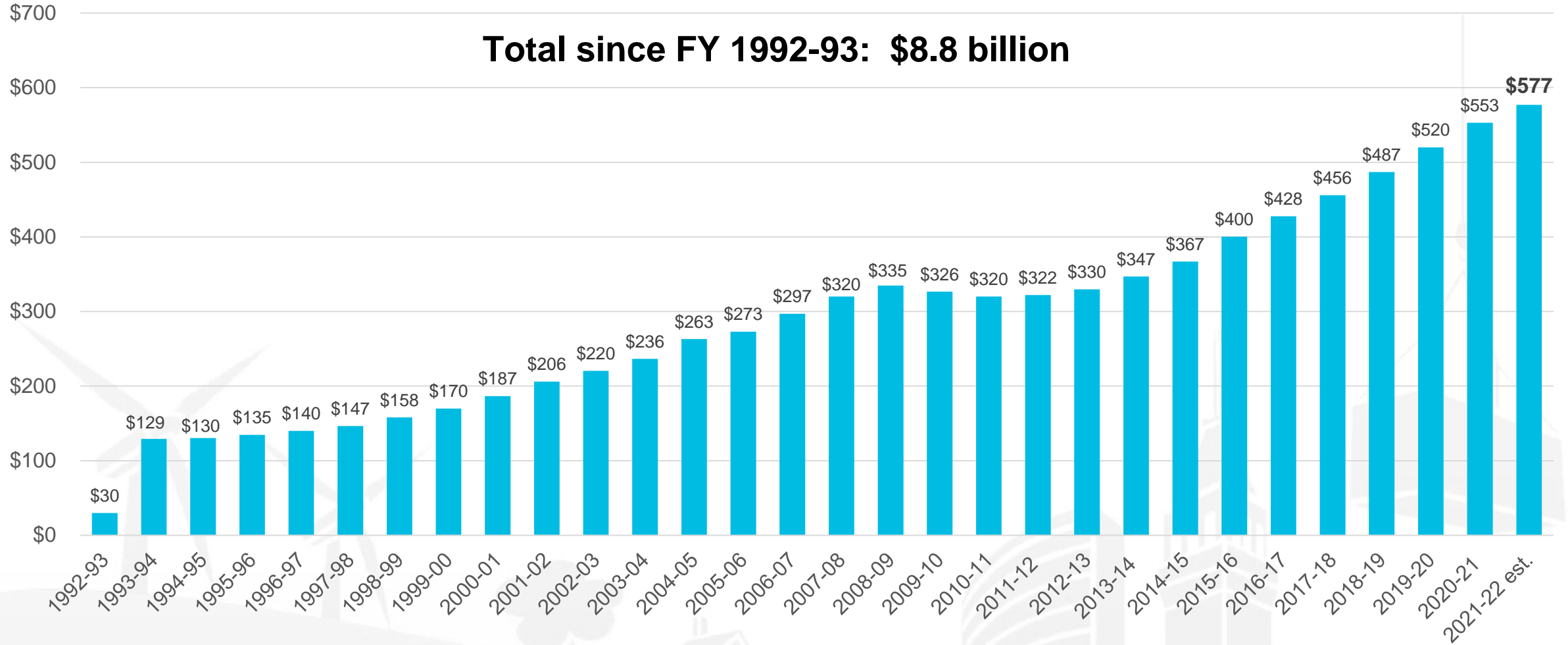
**California median home sales price \$813,980**

**Alameda County median home sales price \$1.03 million**

# Alameda County ERAF Losses by Year

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(\$ in millions)

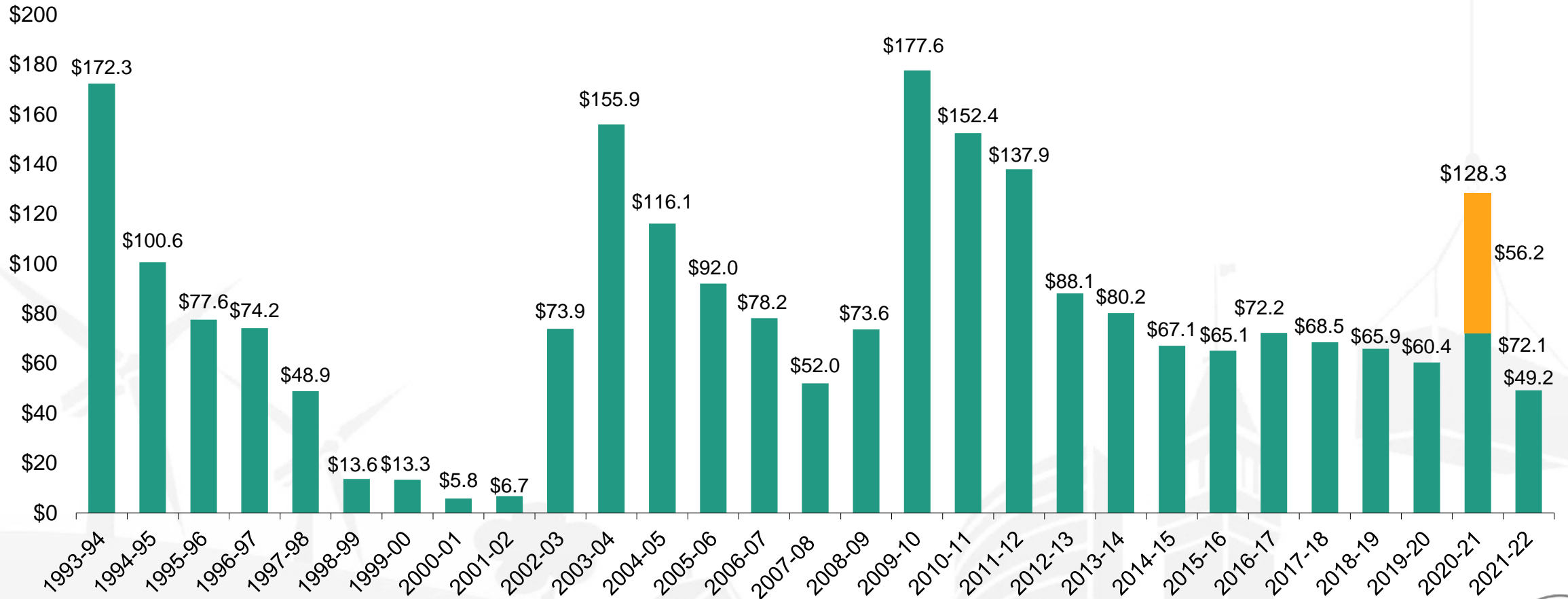


# Alameda County Funding Gaps since ERAF

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(\$ in millions)

Total since FY 1993-94: \$2.4 billion



# Key Economic Takeaways

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- Full impacts of COVID-19 on economy uncertain
- Virus variants
- Winding down of enhanced unemployment, one-time stimulus
- Industry segments impacted differently—retail and hospitality hit particularly hard
- Housing activity still robust
- Assessed value up only 4%



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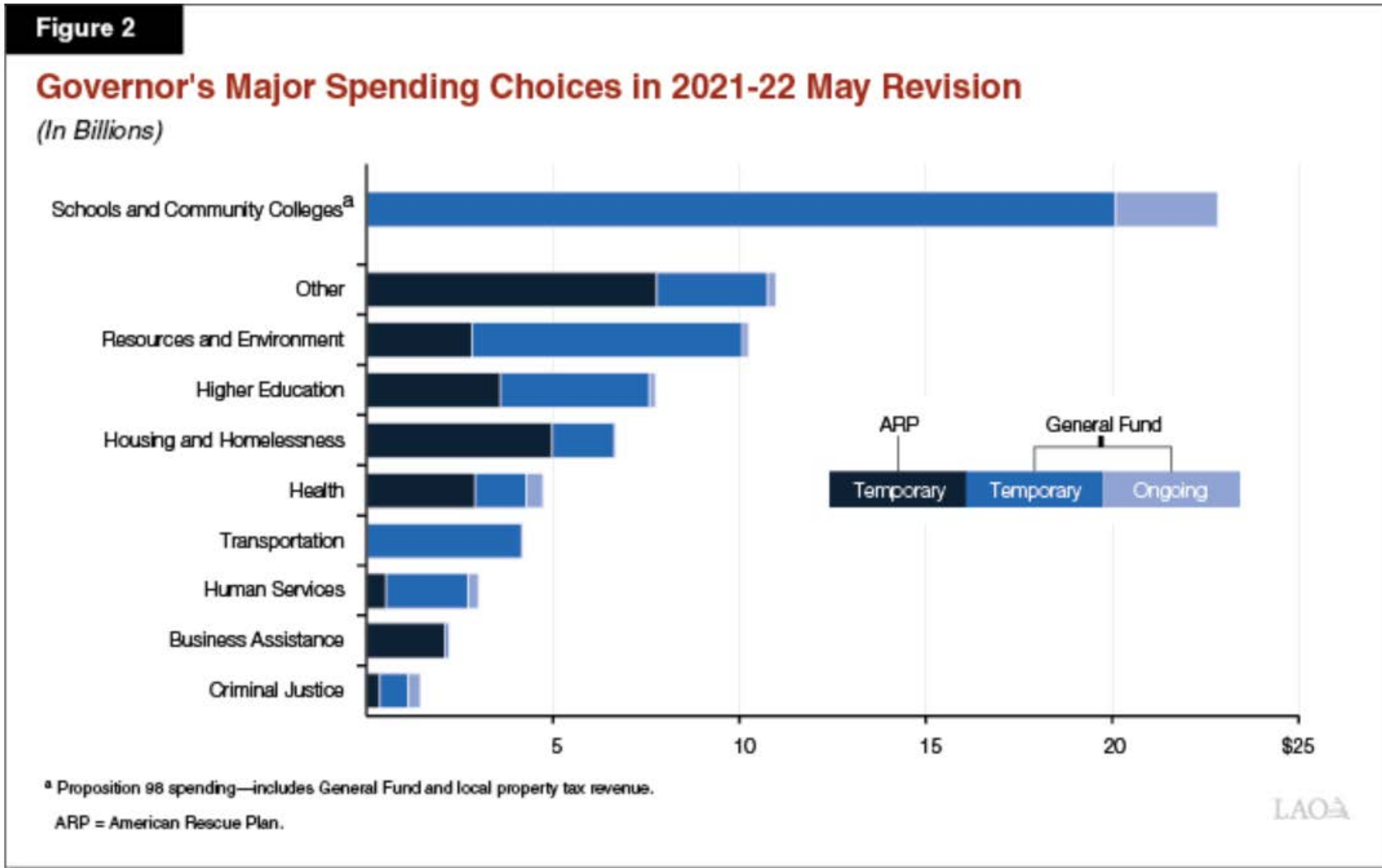
# State and Federal Update





# State Budget Spending Largely One-Time

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## The Legislature passed the Budget on Monday, June 14th

- Budget does not represent an agreement with the Governor
- Budget process could be lengthy with trailer bills being discussed throughout the summer
- State revenues increased in May Revision which may present additional opportunities when the State budget is finalized

Proposed Budget generally does **not** include:

- Direct COVID-19 related expenditures
- Direct County Allocation of Coronavirus Aid, Relief and Economic Security Act (CARES) funding
- Direct County Allocation of American Rescue Plan Act (ARPA) funding

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# FY 2021-22 Proposed Budget Overview



# FY 2021-22 Budget Overview (\$ in millions)

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All Funds	FY 2020-21 FINAL	FY 2021-22 MOE	FY 2021-22 PROPOSED	Change from 2020-21
Appropriation	\$3,513.4	\$3,569.3	\$3,560.4	\$47.0
Revenue	\$3,513.4	\$3,520.1	\$3,560.4	\$47.0
Funding Gap	\$0	\$49.2	\$0	\$0
FTE*	9,963.09	10,076.85	10,060.78	97.69
General Fund	FY 2020-21 FINAL	FY 2021-22 MOE	FY 2021-22 PROPOSED	Change from 2020-21
Appropriation	\$3,145.1	\$3,276.4	\$3,267.4	\$122.3
Revenue	\$3,145.1	\$3,227.2	\$3,267.4	\$122.3
Funding Gap	\$0	\$49.2	\$0	\$0
FTE*	8,080.70	8,194.95	8,194.95	114.25

\*Full-time equivalent positions. General Fund FTE changes are all Board-approved and fully offset by revenue or other one-time funding.



# Balancing Strategies



# FY 2021-22 Funding Gap Reductions (\$ in millions)

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Program Areas	Ongoing Reductions	One-time Reductions	Total Net Reductions
<b>General Government*</b>	\$7.9	\$0.0	\$7.9
<b>Health Care Services</b>	0	4.7	4.7
<b>Public Assistance</b>	5.5	0	5.5
<b>Public Protection</b>	10.0	0	10.0
<b>PROGRAM TOTAL</b>	<b>\$23.4</b>	<b>\$4.7</b>	<b>\$28.1</b>
<b>Countywide Strategies</b>			
<b>Available Fund Balance</b>	0	19.1	19.1
<b>Revenue Adjustments</b>	2.0	0	2.0
<b>COUNTYWIDE TOTAL</b>	<b>\$2.0</b>	<b>\$19.1</b>	<b>\$21.1</b>
<b>GRAND TOTAL</b>	<b>\$25.4</b>	<b>\$23.8</b>	<b>\$49.2</b>

\*Includes reduction of FTEs of 8.56

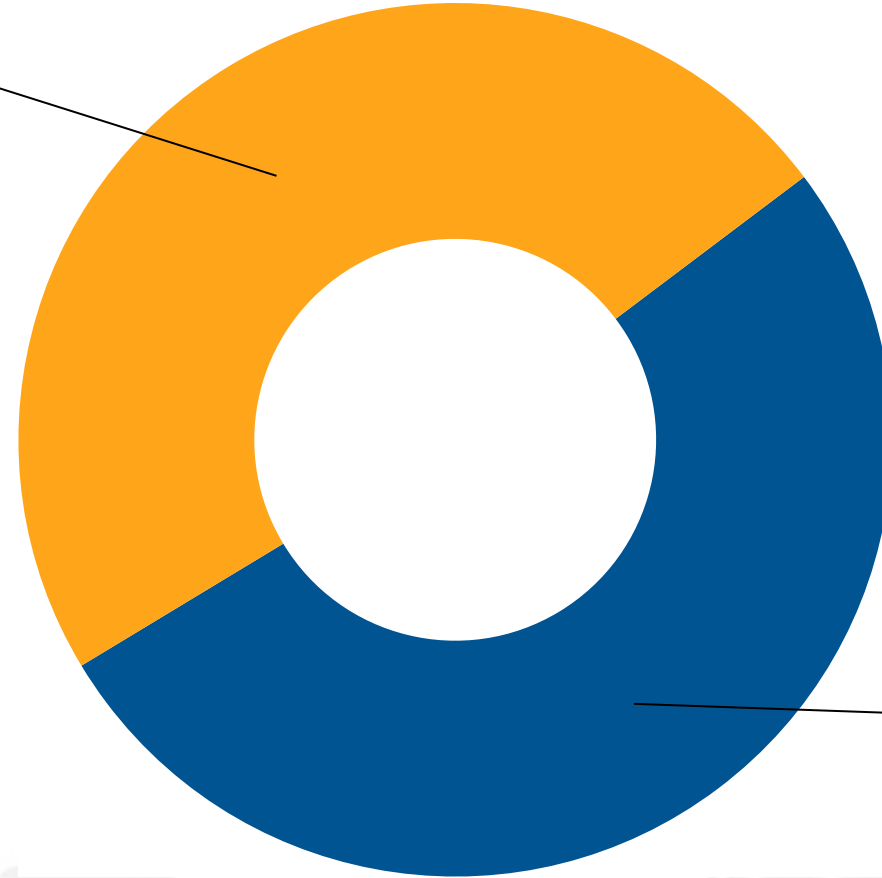


# FY 2021-22 Proposed Budget

(\$ in millions)

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One-Time  
Strategies  
\$23.8 (48.4%)



Ongoing  
Strategies  
\$25.4  
(51.6%)

**Total Net County Cost Reductions: \$49.2 million**





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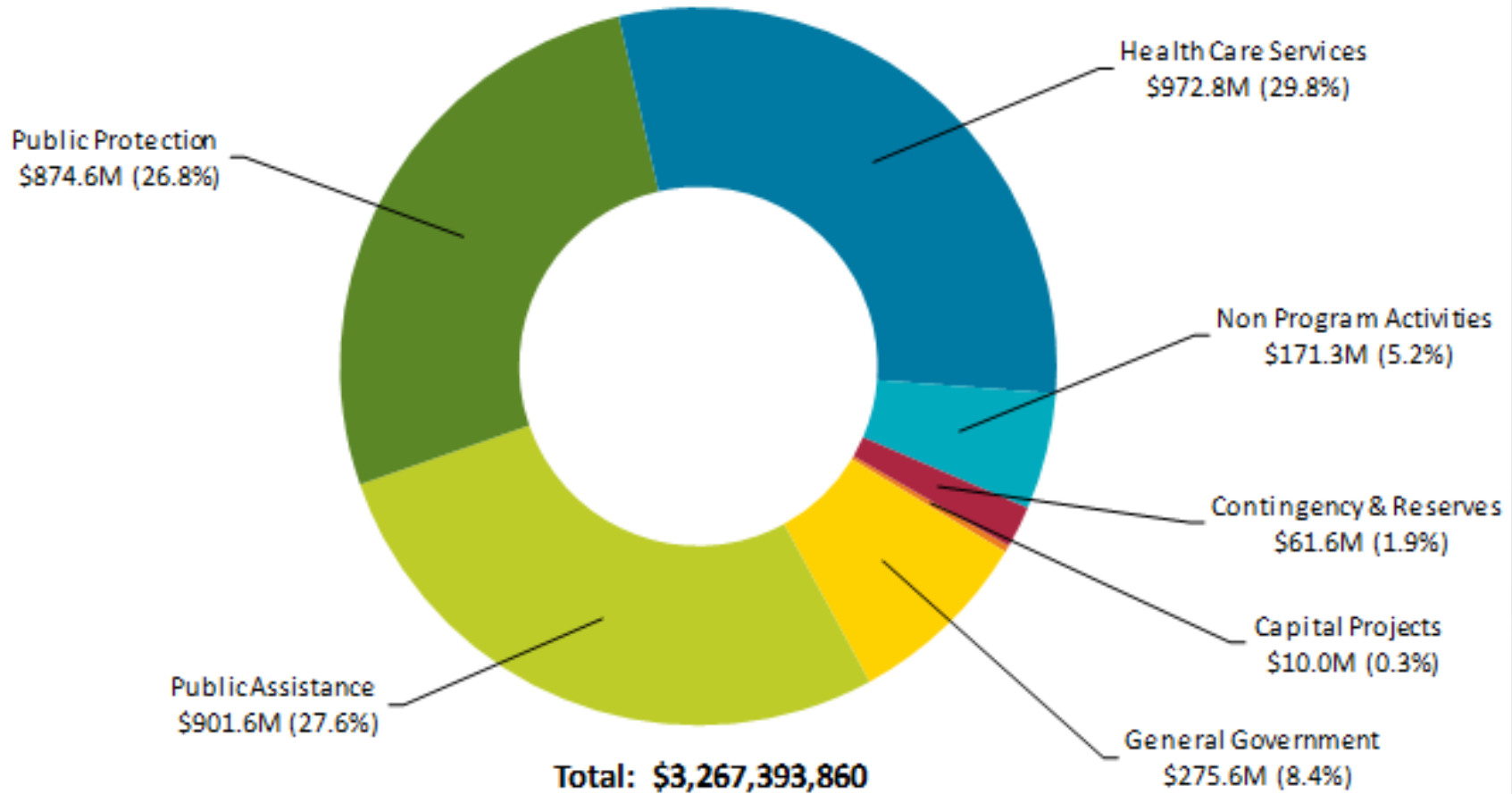
# FY 2021-22 Proposed Budget Overview



# FY 2021-22 Proposed Budget

## Appropriation by Program - General Fund

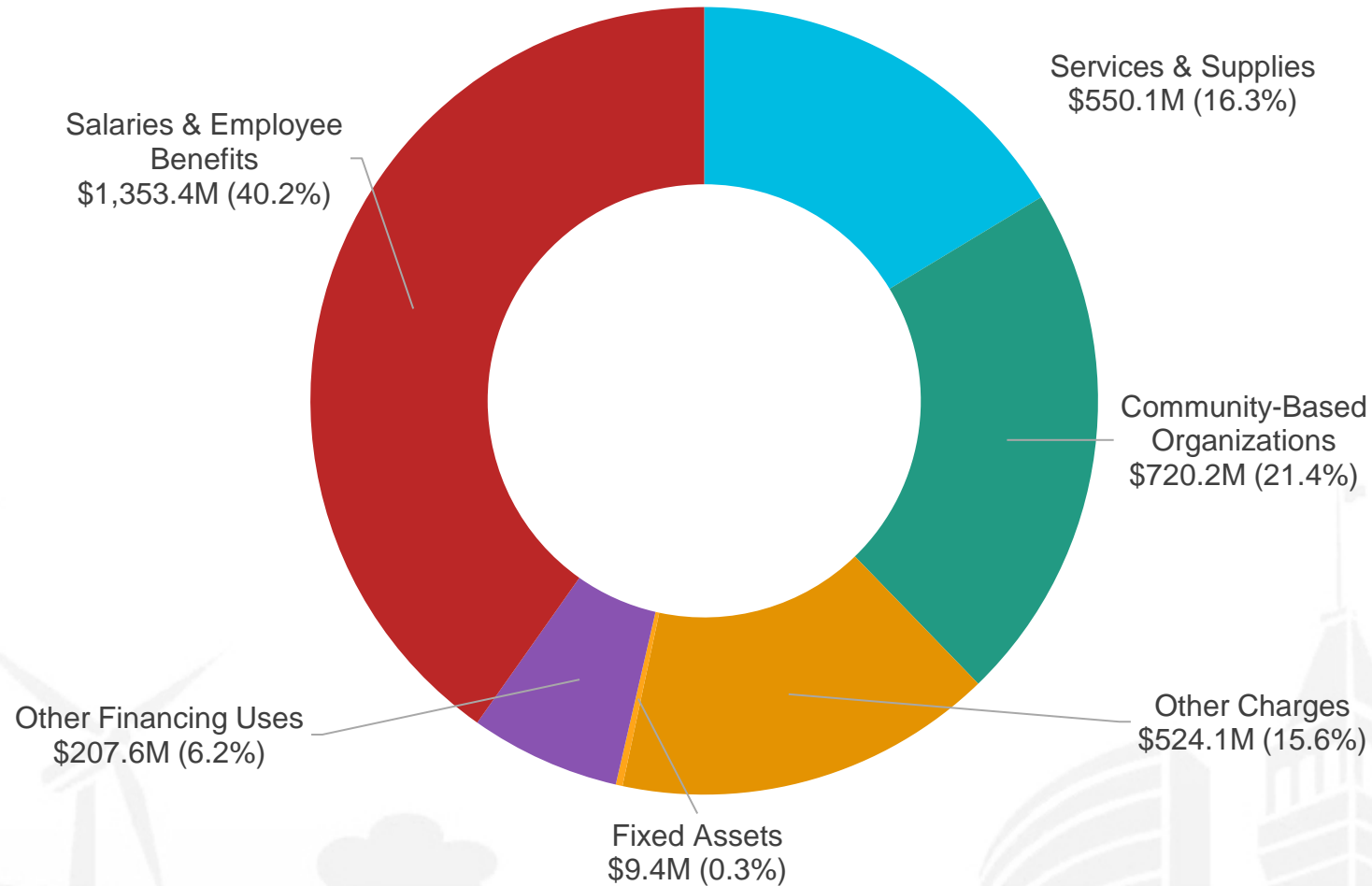
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# FY 2021-22 Proposed Budget

## Appropriation by Major Object - General Fund

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Intra-Fund Transfers: \$-97.4M

**Total: \$ 3,267,393,860**



# Community-Based Organization (CBO) Contracts

FY 2021-22 Proposed Budget Funding (\$ in millions)

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## 261 CBO Contractors Total

Program Area	FY 21-22 Contracts
General Government (includes HCD)	\$43.9
Health Care Services*	\$443.2
Health Care – Alameda Health System	\$89.3
Public Assistance	\$104.9
Public Protection	\$38.9
<b>CBO Contracts Total</b>	<b>\$720.2</b>

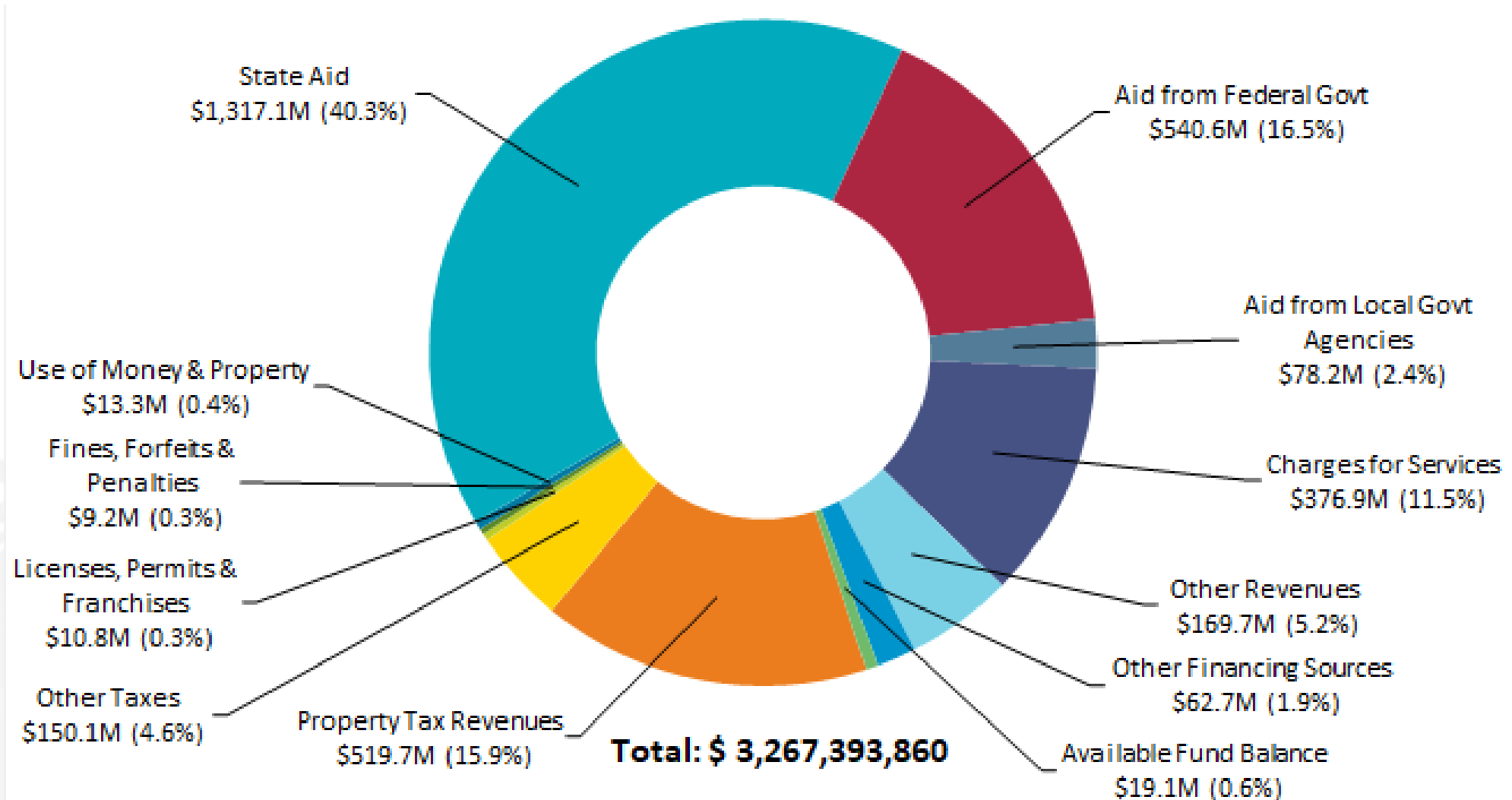
\* excludes Alameda Health System contracts



# FY 2021-22 Proposed Budget

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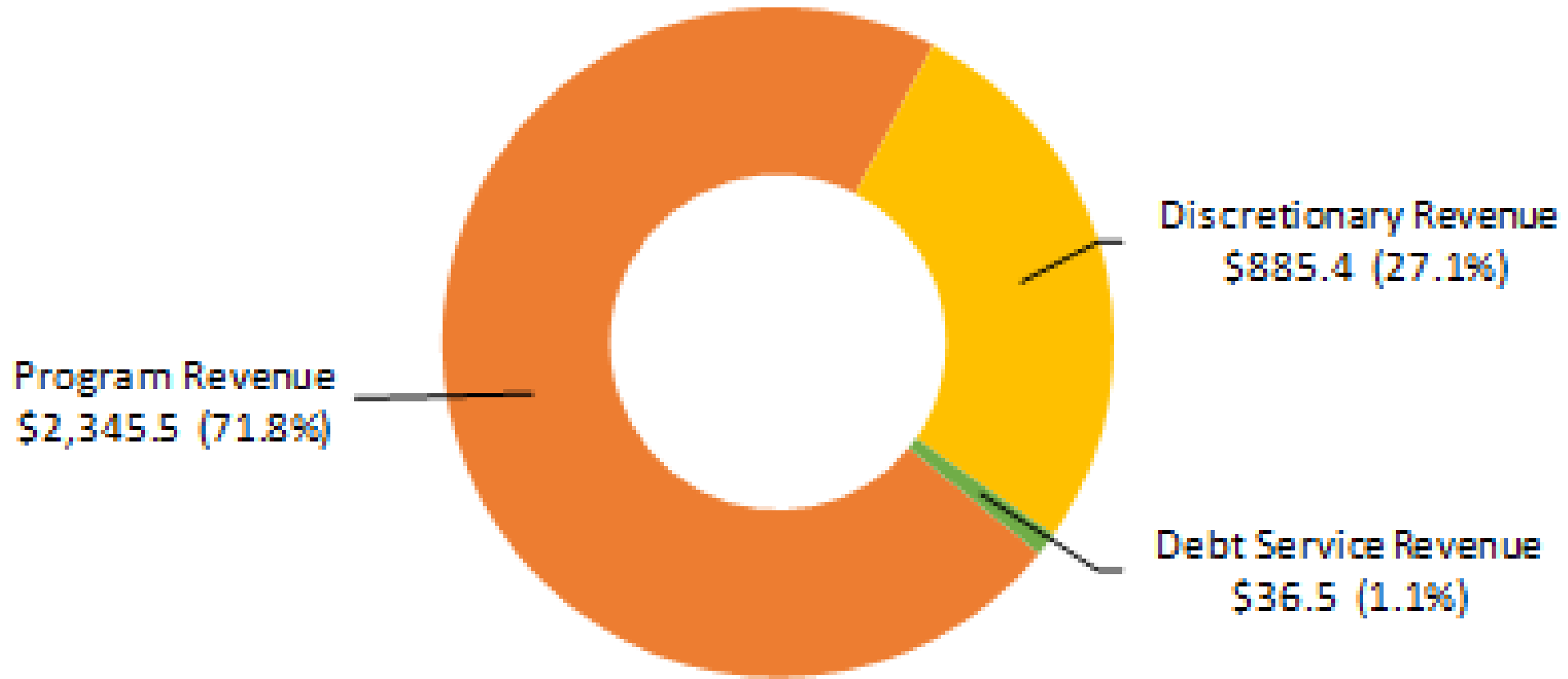
## Available Financing by Source – General Fund



# FY 2021-22 Proposed Budget

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Discretionary Revenue - Share of General Fund (\$ in millions)



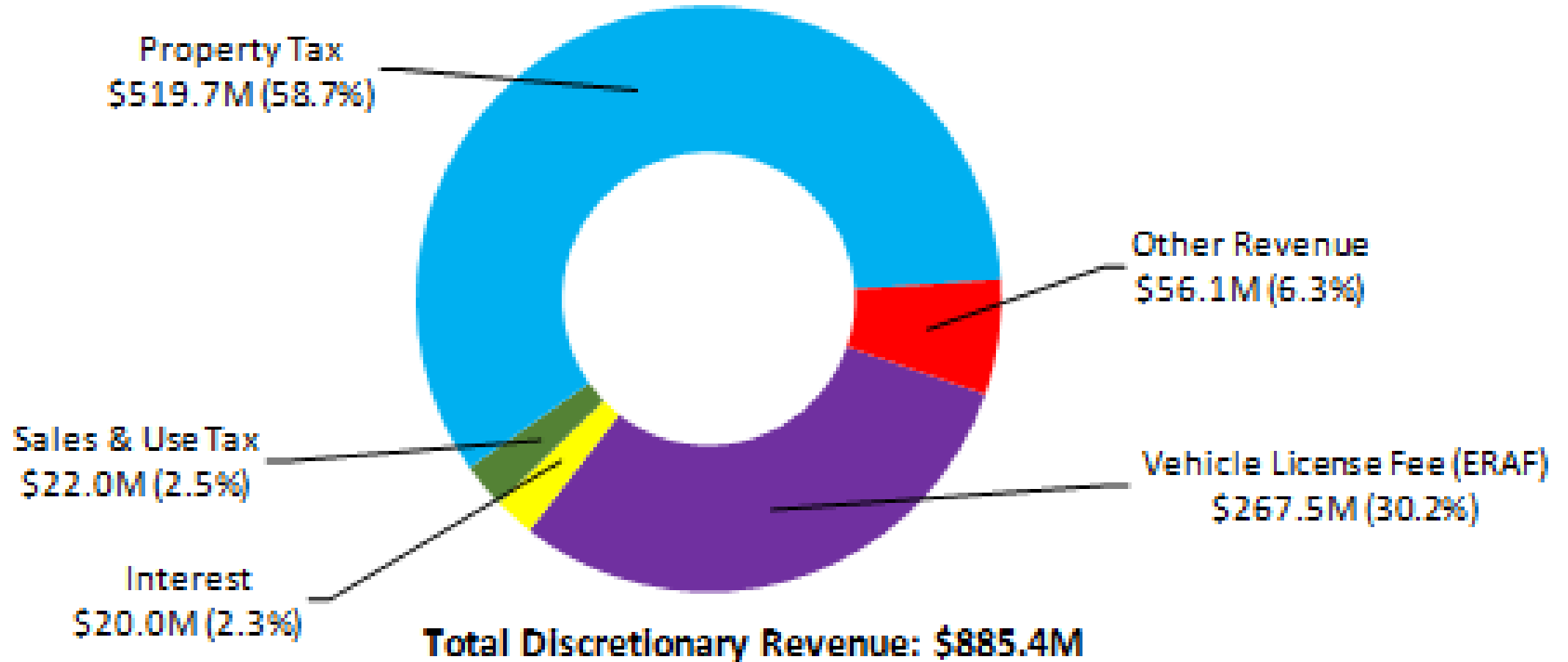
**Total General Fund: \$3,267,393,860**



# FY 2021-22 Proposed Budget

## Discretionary Revenue by Source

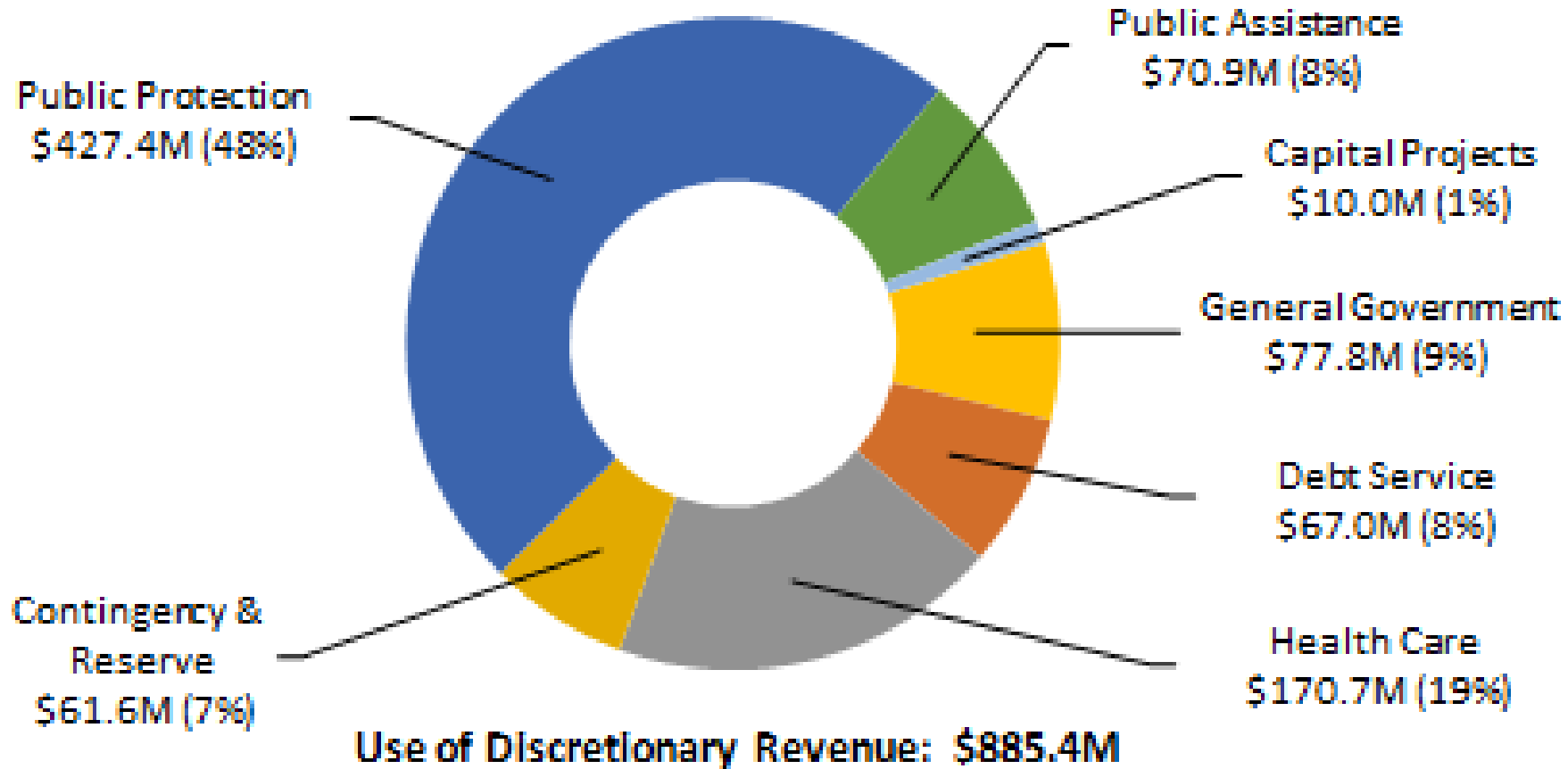
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# FY 2021-22 Proposed Budget

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## Use of Discretionary Revenue by Program (\$ in millions)





# Pending Factors



- COVID-19 economic impacts
- State and Federal Funding
- Climate Change/Drought/Wildfires/  
Public Safety Power Shutoffs
- Ongoing Homelessness Crisis
- Rising Retirement Costs
- Salary and Employee Benefits
- Health Care: CalAIM, Alameda  
Health System
- Public Safety: Realignment of  
Juvenile Justice, Pretrial Pilot  
Program
- Capital Needs and Major  
Maintenance Needs
- Pending Litigation

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# Alameda County Vision 2026



# ALAMEDA COUNTY VISION 2026

## SHARED VISIONS

SAFE AND LIVABLE COMMUNITIES	PROSPEROUS AND VIBRANT ECONOMY	HEALTHY ENVIRONMENT	THRIVING AND RESILIENT POPULATION
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## 10X GOALS

EMPLOYMENT FOR ALL	ELIMINATE HOMELESSNESS
ACCESSIBLE INFRASTRUCTURE	ELIMINATE POVERTY & HUNGER
HEALTH CARE FOR ALL	CRIME FREE COUNTY

## OPERATING PRINCIPLES

EQUITY	FISCAL STEWARDSHIP	ACCESS
COLLABORATION	INNOVATION	SUSTAINABILITY



## Healthy Environment

## Safe & Livable Communities

## Thriving & Resilient Population

## Prosperous & Vibrant Economy

### Eliminate Homelessness

- Healthcare Administration: Home Stretch Housing Assistance Fund
- Public Defender: Fair Chance Housing Ordinance Hotline

### Healthcare for All

- Social Services Agency: Public Authority Training Program
- Probation Department: Opioid Affected Youth Initiatives

### Employment for All

- Assessor: Summer internships for Cal State East Bay students
- Human Resource Services: Virtual platform
- Department of Child Support Services: Agreement with Workforce Development Board for service referrals

### Eliminate Poverty and Hunger

- Environmental Health: Collaboration with ALL IN Alameda County to increase restaurant donations
- General Services Agency: Support the Alameda County Food Bank locations
- District Attorney: Victim Compensation Board

### Crime Free County

- Community Development Agency: AB 109 Rapid Rehousing
- Library: Lawyer in the Library

### Accessible Infrastructure

- Information Technology Department: Alameda County Data Sharing Initiative and Citizen Engagement
- Registrar of Voters: Increased Ballot Drop Boxes throughout the County
- Fire Department: Fire Safety Bond

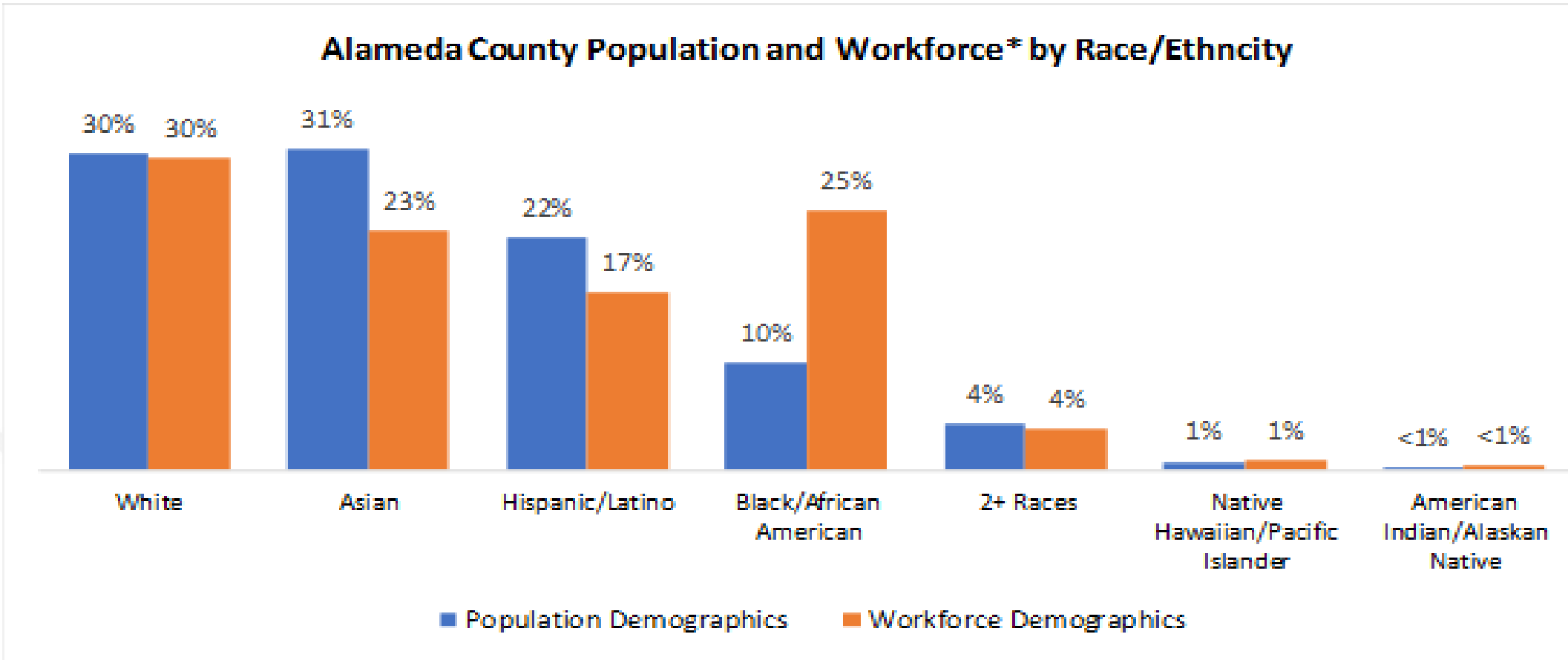
### Operating Principles

- Treasurer-Tax Collector: Tax System Modernization project plan
- Auditor-Controller: Created an Internal Audit webpage
- Public Works Agency: Green Fleet vehicles

# Vision 2026 Goal: Employment for All

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## Alameda County Population and Workforce by Race and Ethnicity



**2021-22 Proposed Budget**  
\$ 1.4 Billion in Salary and Employee Benefits  
10,060 Full-Time Equivalent Positions

\*Workforce data does not include retired annuitants, services as needed employees, Temporary Assignment Pool positions or the Alameda County Fire Department



# Vision 2026 Goal: Eliminate Homelessness

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## Measure A1 Affordable Housing

- **Measure A1: \$580 million Affordable Housing General Obligation Bond**
  - passed by 73% of voters in November 2016
  
- **Homeowner Programs - \$120 million**
  - Down Payment Assistance Loan Program (\$50 million)
  - Home Preservation Loan Program (\$45 million)
  - Homeowner Development Program (\$25 million)
  
- **Rental Housing Programs - \$460 million**
  - Rental Housing Development Fund (\$425 million)
    - Base City Allocations (\$225 million)
    - 4 Regional Pools (\$200 million)
  - Innovation and Opportunity Fund (\$35 million)
    - Acquisition and Opportunity Fund (\$25 million)
    - Innovation Fund (\$10 million)



# Vision 2026 Goal: Eliminate Homelessness

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FY 2021-22 Proposed Budget Funding for Homelessness (\$ in millions)

Department	Amount
HCSA*	\$56.3
CDA	\$52.7
Probation	\$7.0
SSA	\$28.3
<b>Total</b>	<b>\$144.3</b>

Proposed Budget includes increase of \$31 million in funding for homelessness from 20-21 Approved Budget

Funding Includes:

- ❖ AB 109 Housing
- ❖ Emergency Shelter Grant Funding
- ❖ Office of Homelessness Care and Coordination

\* Does not including funding for Room Key and Home Key





- ***Affordable Housing and Homelessness***
  - \$5 million for the Affordable Housing Trust
  - \$2.5 million to continue support of the Office of Homeless Care and Coordination
- ***Enhancing Vision 2026 Fund*** (for children, youth and families)
  - 3<sup>rd</sup> year allocation (FY 2019-20 through FY 2021-22)
  - \$5 million each year (\$1 million for each supervisorial district)
- ***East County Economic Development – Infrastructure Improvement Fund***
  - \$5 million annual allocation (through FY 2026-2027)

# Special Budgets



# Special Budgets

## Unincorporated Services Budget Highlights

### ■ Unincorporated County

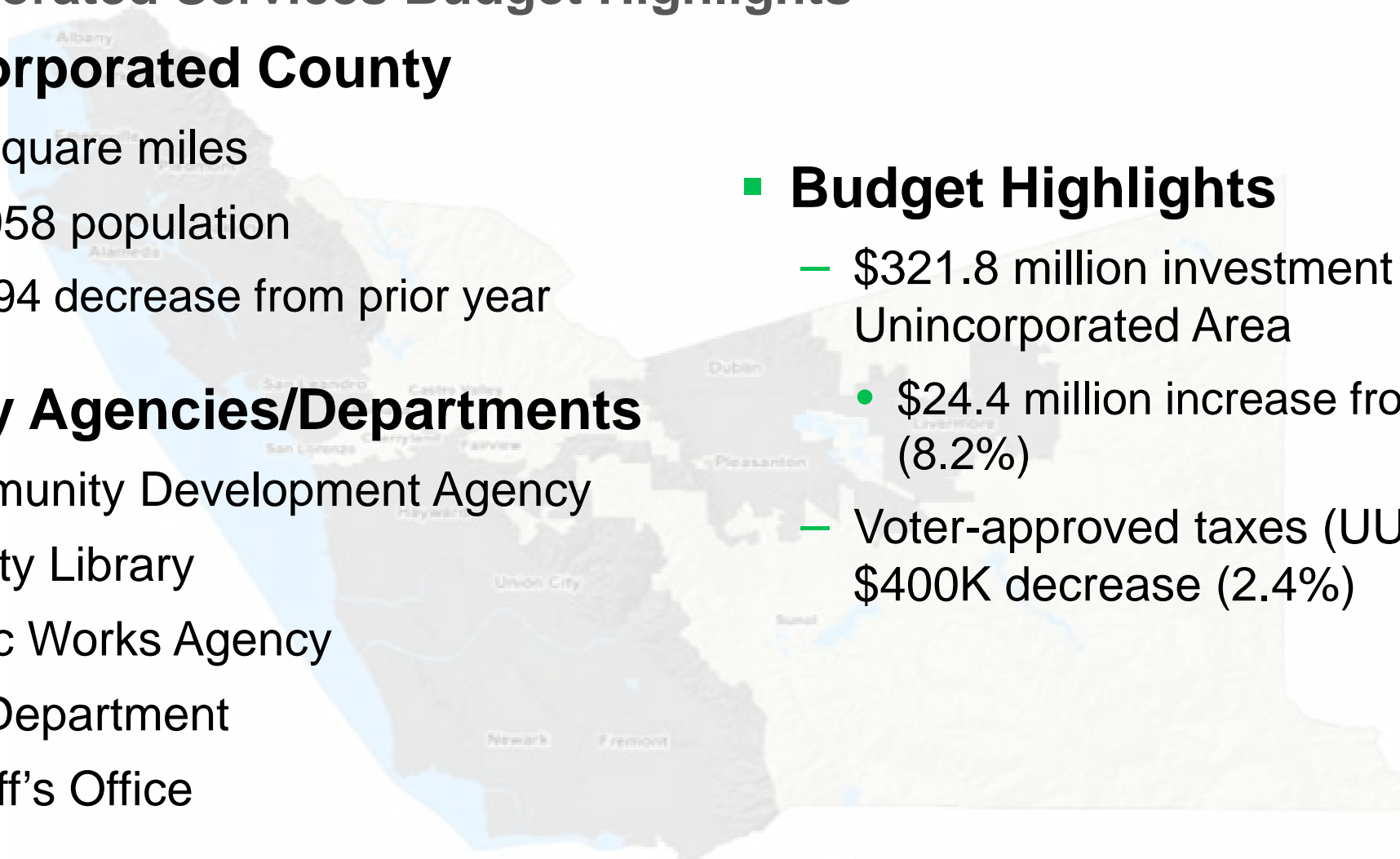
- 471 square miles
- 146,958 population
  - 1,494 decrease from prior year

### ■ County Agencies/Departments

- Community Development Agency
- County Library
- Public Works Agency
- Fire Department
- Sheriff's Office

### ■ Budget Highlights

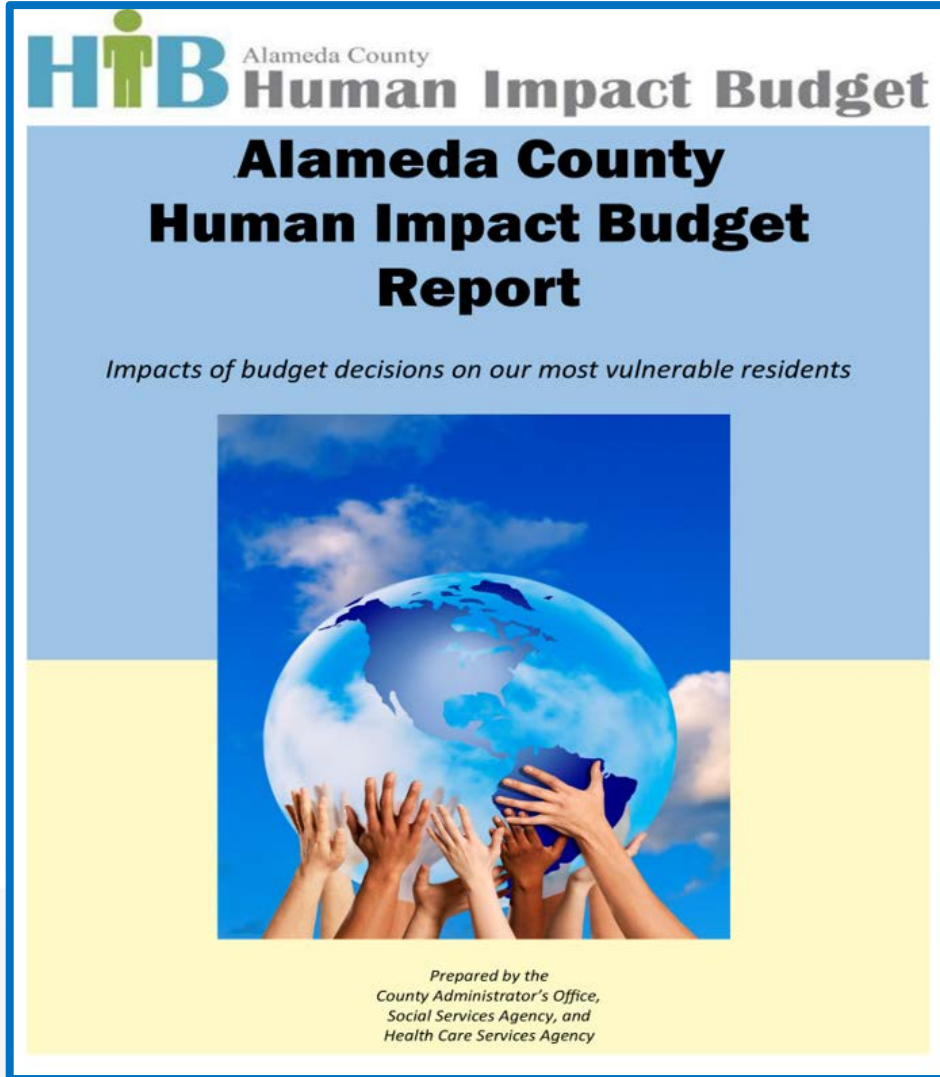
- \$321.8 million investment in the Unincorporated Area
  - \$24.4 million increase from prior year (8.2%)
- Voter-approved taxes (UUT, BLT & HLT) \$400K decrease (2.4%)



# Special Budget

## Human Impact Budget

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- CalWORKs
- Early Care and Education
- Children & Family Services
- Health Care Safety Net System
- Medi-Cal
- Behavioral Health
- Communicable Disease Control & Prevention
- CalFresh
- General Assistance
- Workforce Innovation & Opportunity Act
- Immigrant Services
- In-Home Supportive Services
- Aging & Adult Protection
- Area Agency on Aging



# Proposed Hearing Schedule

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- Public Assistance
- Health Care Services
- Public Protection
- General Government/Capital Projects
- Final Adjustments/Other Issues
- County Service Areas



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